



PROJECT MANAGEMENT
CENTER FOR EXCELLENCE

A.J. CLARK SCHOOL OF ENGINEERING
Civil & Environmental Engineering Department

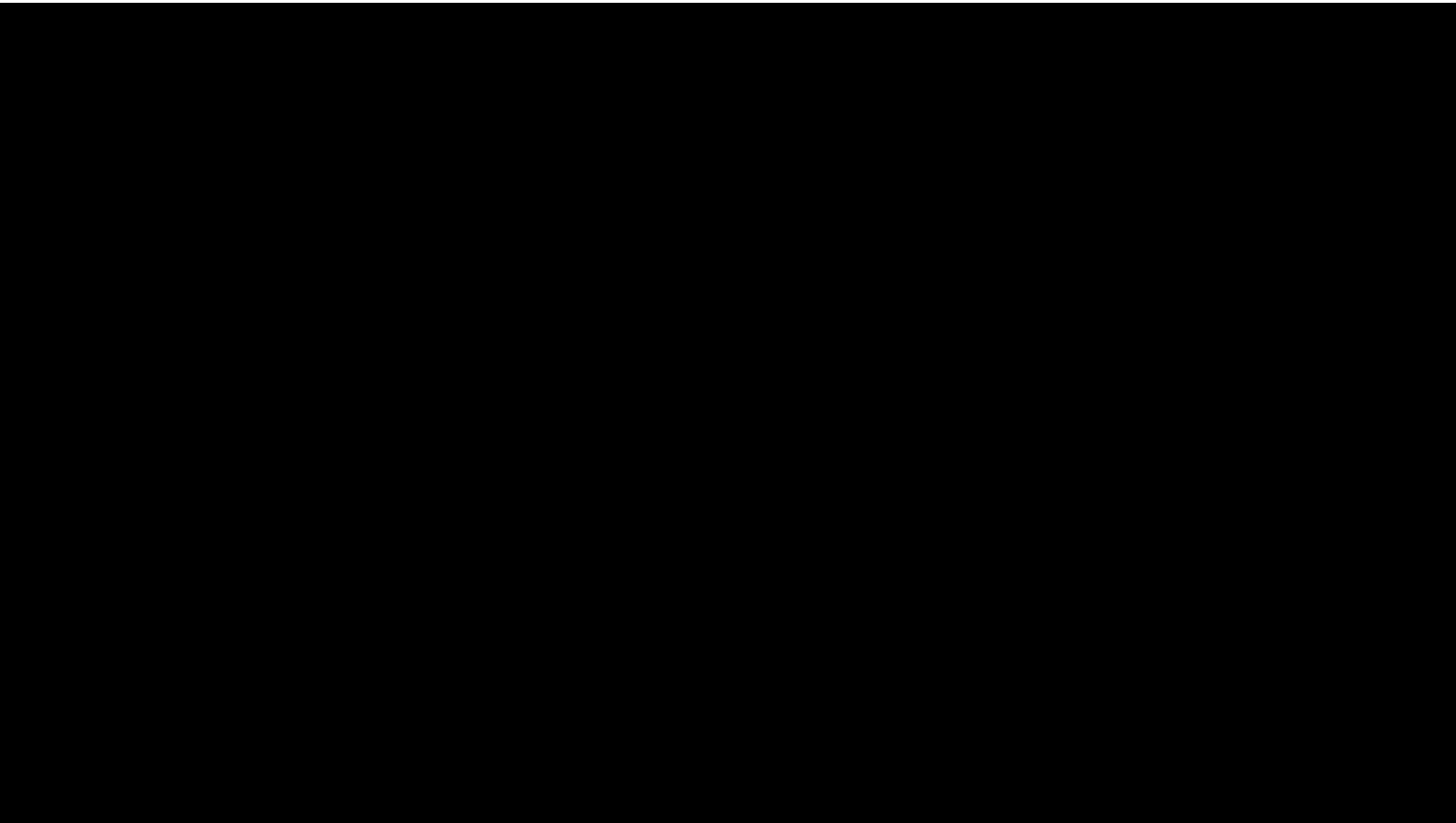
UNIVERSITY OF MARYLAND
2026 PROJECT MANAGEMENT SYMPOSIUM

High-stakes Project Management

Timothy Morgan, MPH

IT PMO Director
University of Maryland
Medical System

PMSYMPOSIUM.UMD.EDU



Source: NY Times (03/19/2020)

Published 2020

COVID-19 Response

HHS 2019-nCoV COP - Powered by GeoHEALTH

COVID-19 World

COVID-19 USA

COVID-19 by John Hopkins CSSE

Coronavirus COVID-19

Case Trends

Death Trends

HHS Personnel Deployment Dashboard

Force Projection

Coronavirus COVID-19 Global Cases by Johns Hopkins CSSE

Total Confirmed

82,548

Confirmed Cases by Country/Region

78,497 Mainland China

1,766 South Korea

705 Others

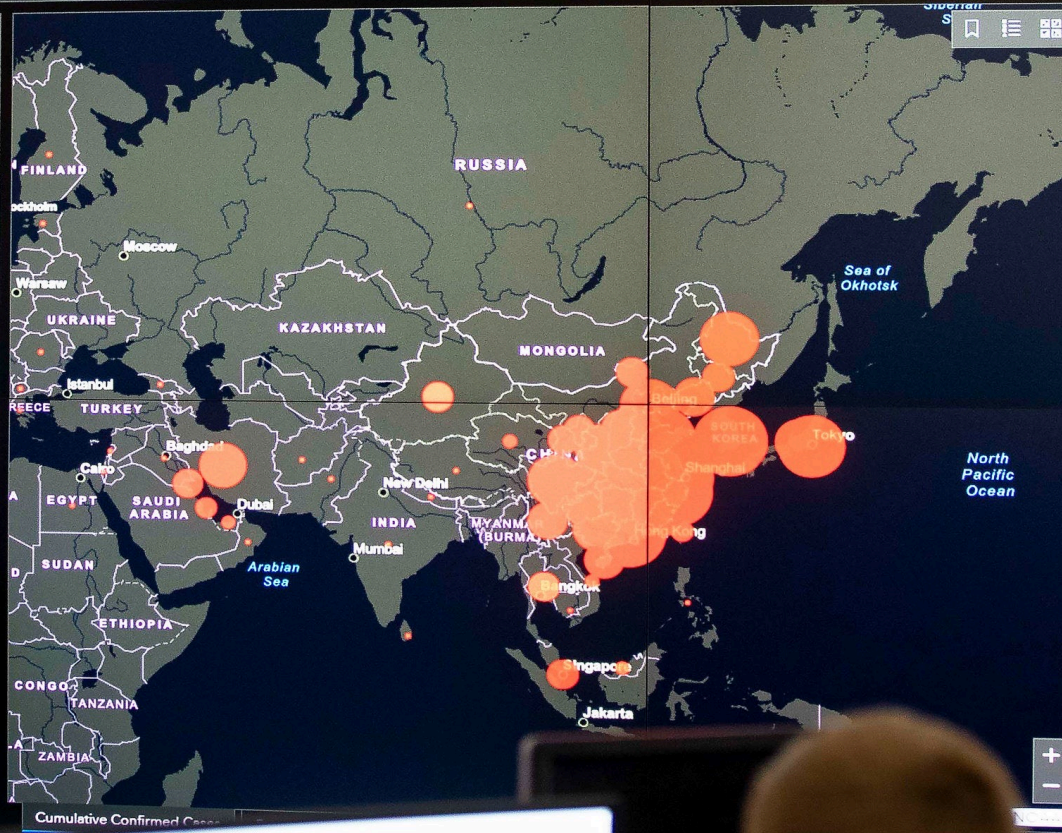
528 Italy

245 Iran

189 Japan

93 Singapore

1 Hong Kong



Total Deaths

2,810

2,641 deaths
Hubei Mainland China

26 deaths
Iran

20 deaths
Henan Mainland China

14 deaths
Italy

13 deaths
Heilongjiang Mainland China

13 deaths
South Korea

7 deaths
Guangdong Mainland China

6 deaths
Anhui Mainland China

6 deaths
Chongqing Mainland China

6 deaths

Total Recovered

33,252

23,383 recovered
Hubei Mainland China

1,068 recovered
Henan Mainland China

932 recovered
Zhejiang Mainland China

890 recovered
Guangdong Mainland China

804 recovered
Hunan Mainland China

792 recovered
Anhui Mainland China

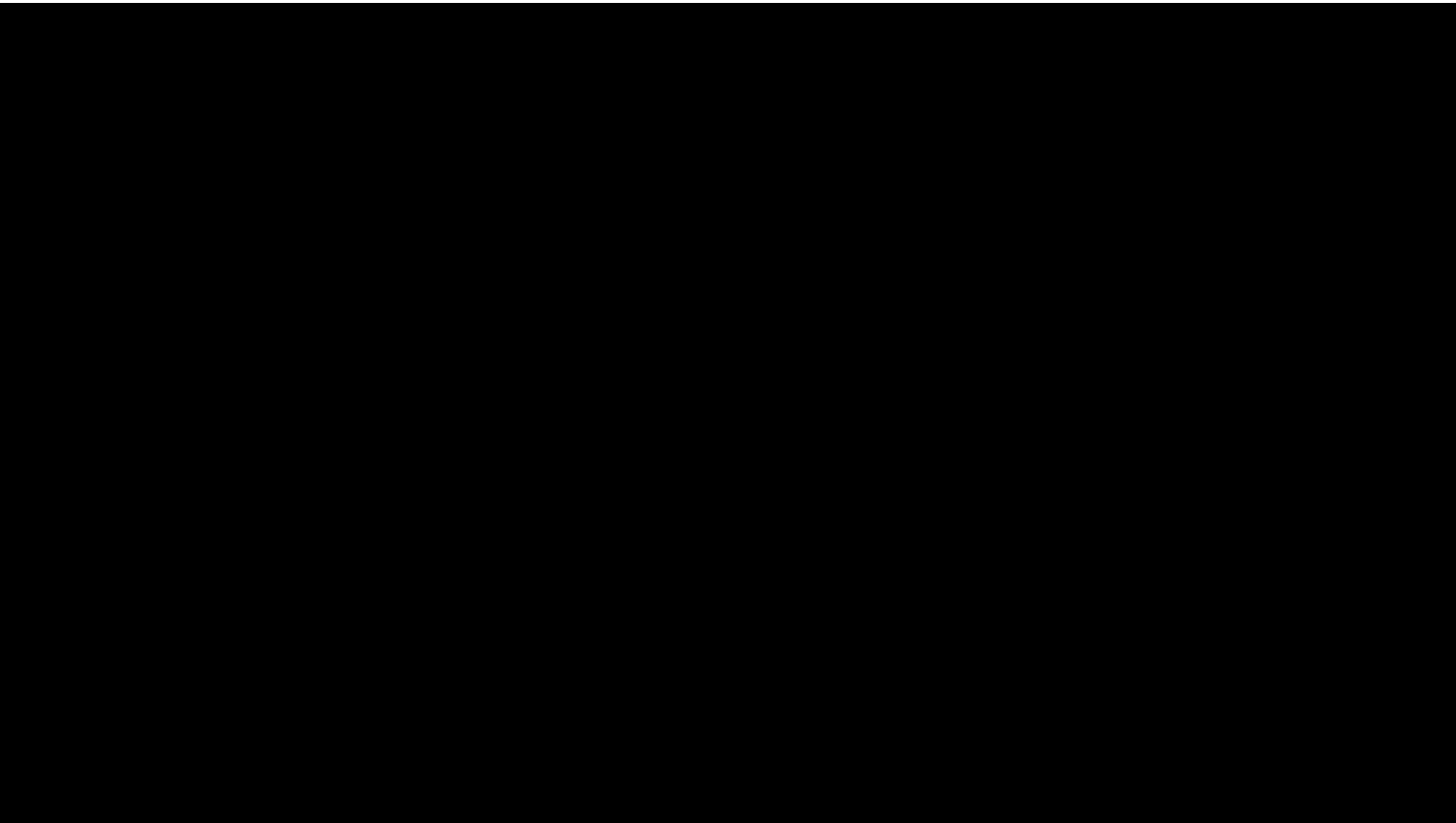
754 recovered
Jiangxi Mainland China

498 recovered
Jiangsu Mainland China

387 recovered
Shandong Mainland China

384 recovered



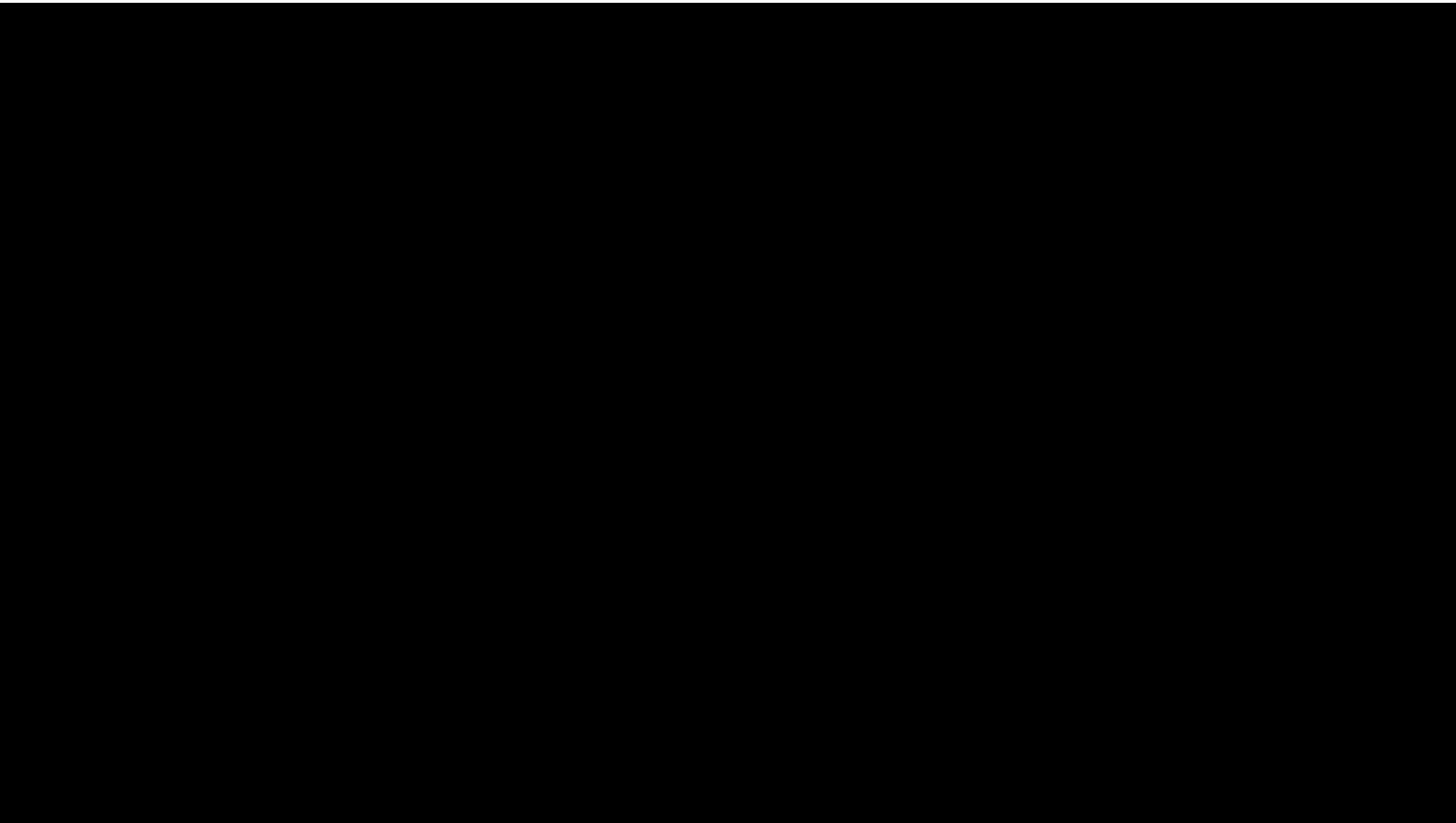






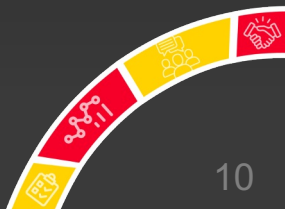






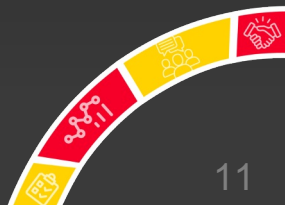
Projects

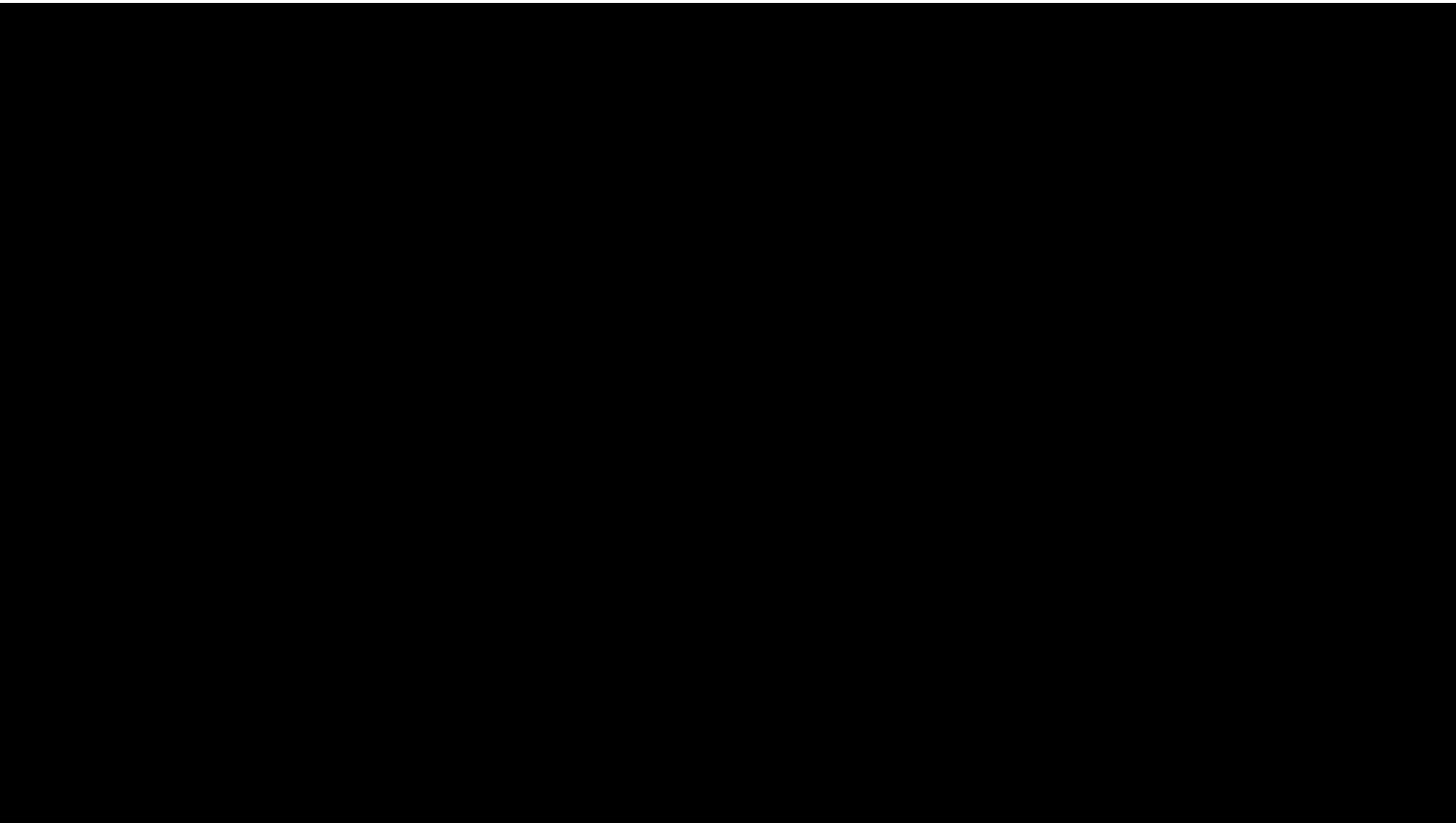
1. Temporary, time-bound initiative
2. Specified objectives / desired outcome
3. Perceivable value added upon completion



High-stakes Projects

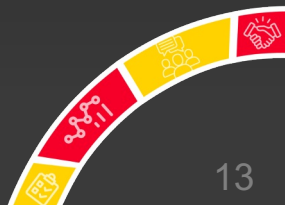
1. Shorter time window than is reasonable (usually)
2. Outsized benefit/ROI (if successful)
3. Too important to fail
4. Typically at least one element out of your control

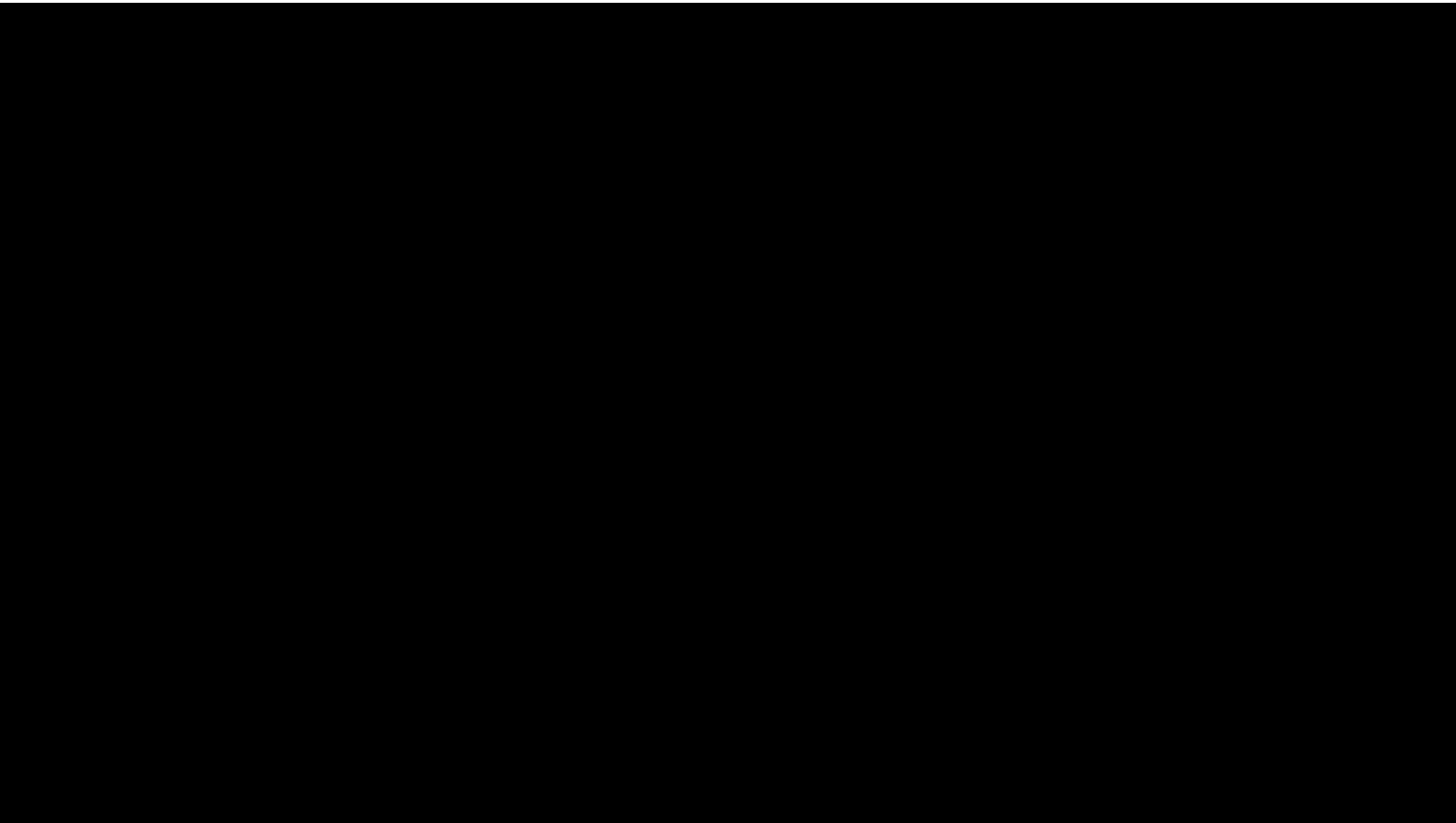




Projects

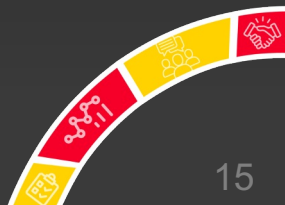
- Plan, plan, plan...
 - (then plan some more)
 - Then plan for the stuff I haven't planned for yet...
-
- then EXECUTE!

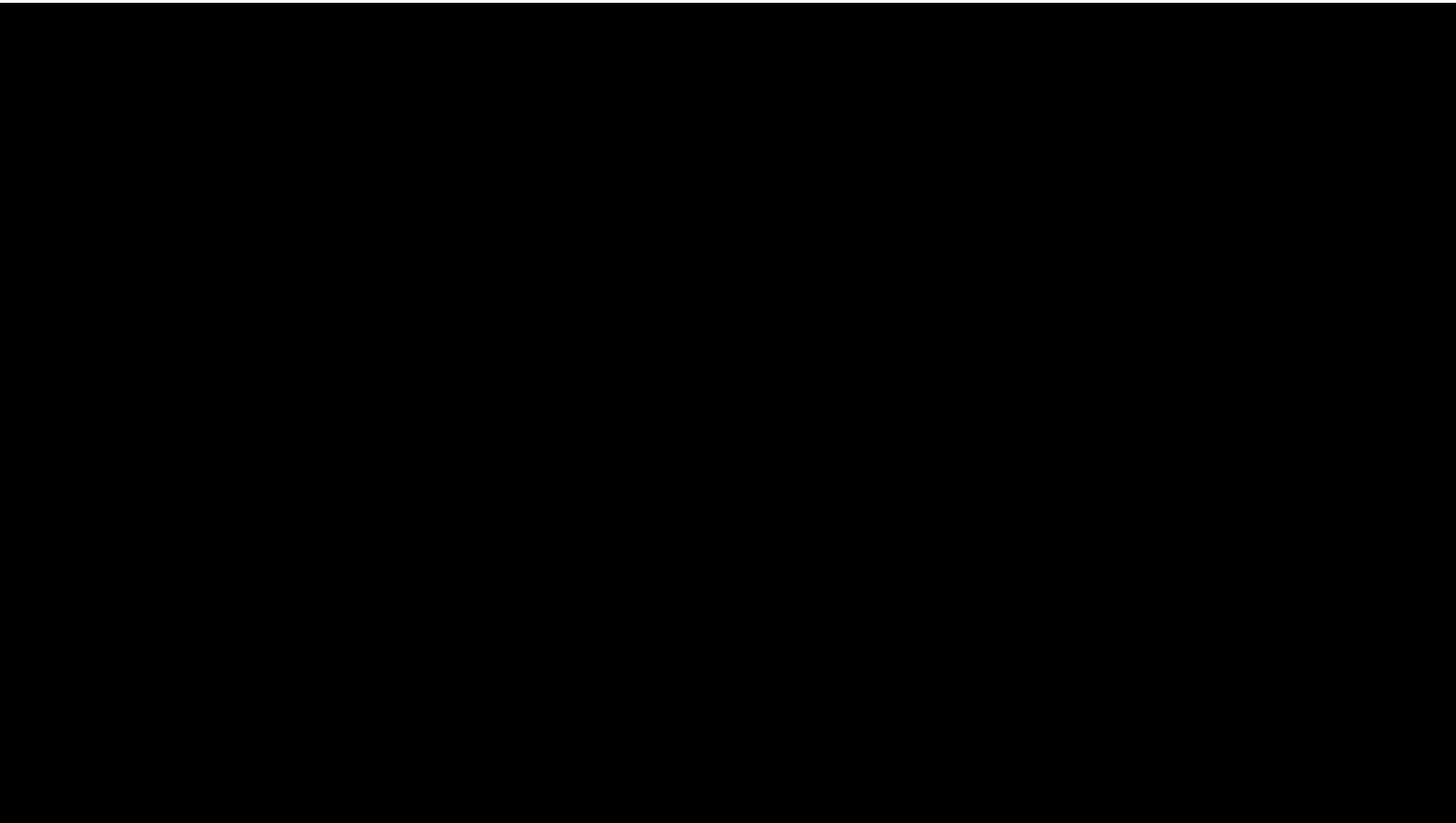




My High-stakes Project

- Confirm objectives...
- then EXECUTE!

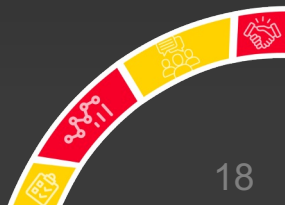




Key principles

to moving fast with precise execution...

1. Clear vision & pure alignment
- 2.
- 3.

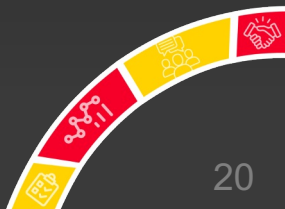


Establish the vision



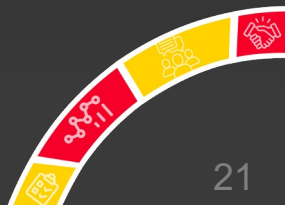
The vision

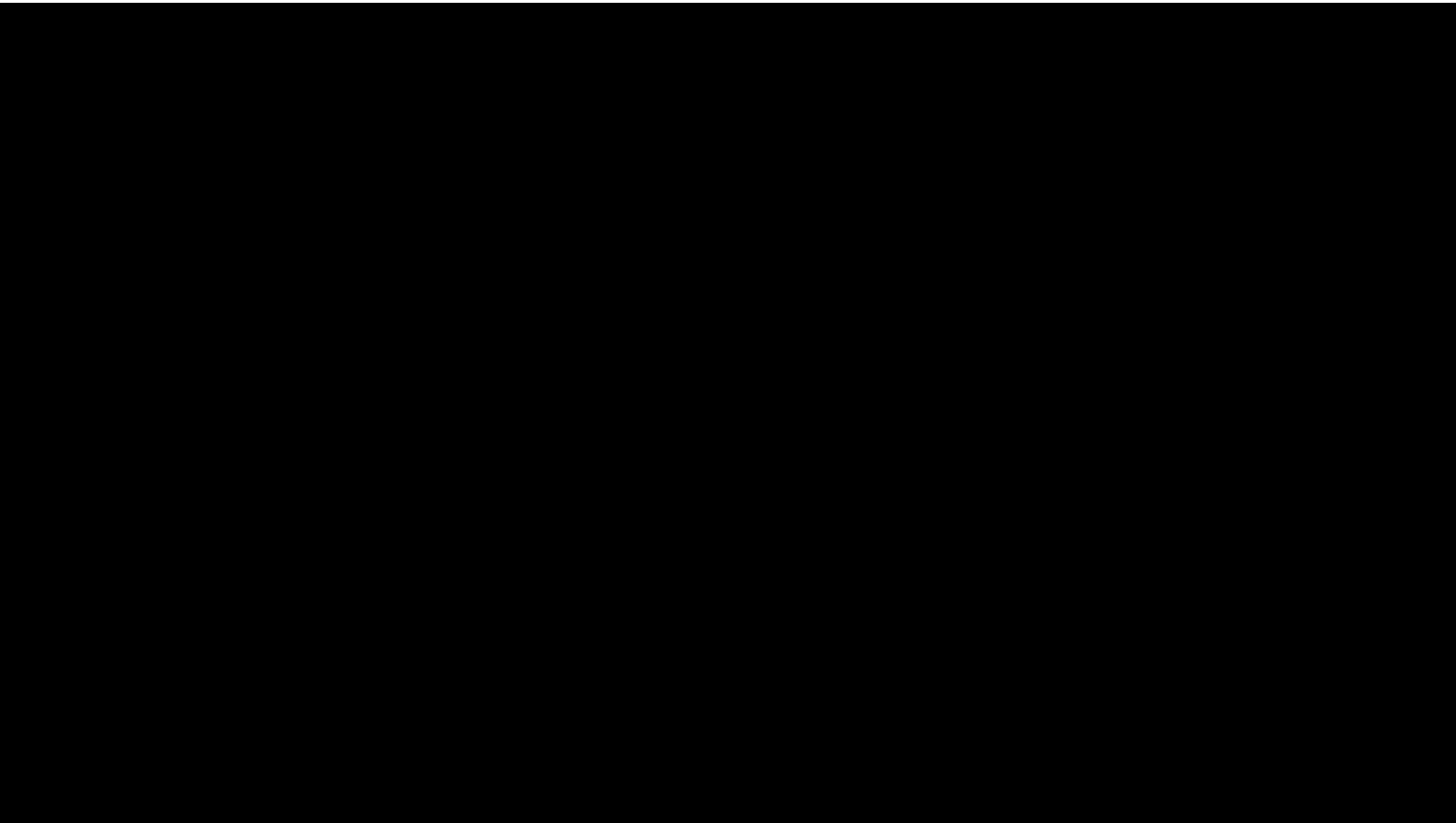
- A COVID hospital
 - COVID-trained specialty staff
 - COVID equipment and treatments
 - Sickest patients, highest-transmission risks
- Maryland's epicenter: Prince George's County



Alignment

- *ONLY* covid-positive patients
- *MUST* have sufficient specialty equipment
- *MUST* have adequate critical care staff
- *MUST* be open in 21 days (or less)

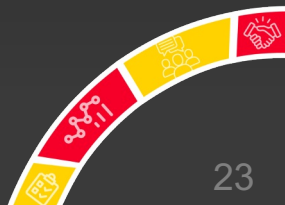


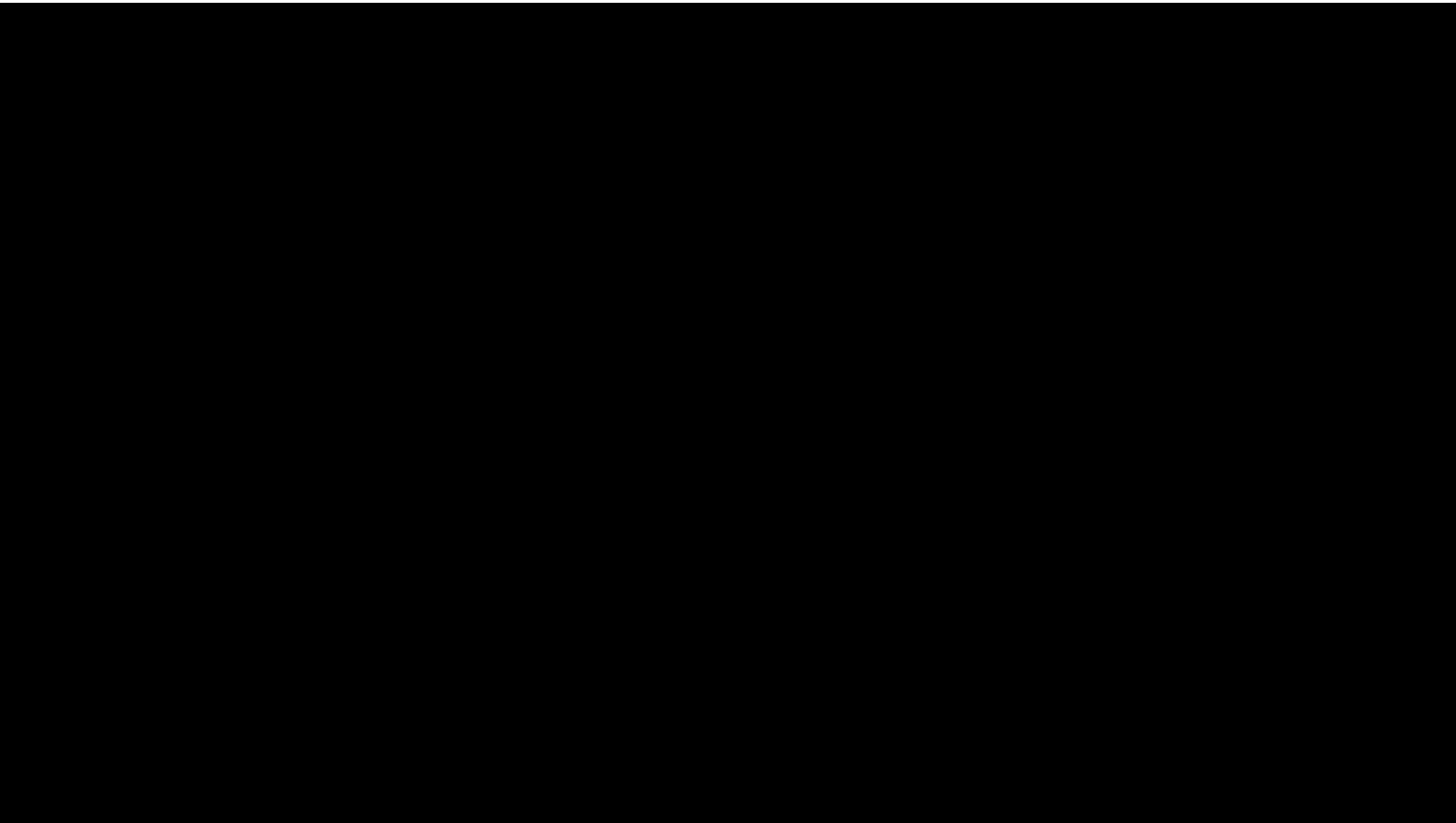


Key principles

to moving fast with precise execution...

1. *Clear vision & pure alignment*
2. **Tailored tools & streamlined processes**





Laurel COVID Hospital Project - X

← → ↺

https://app.smartsheet.com/folders/qC7QF59mj4F3FGC32RwWpv9mP8xjcG6WP9hQVgr1

150% ☆

🔒 🗨️ 📄 📌 ⋮

smartsheet

🔍 Search...

🏠

🔔

📁

🕒

☆

📊

+

🗪

?

Browse

▶ 👤 ~ Muhammad D's...

▶ 👤 ~ Muhammad K's...

▶ 👤 ~ Nkongho's Proj...

▶ 👤 ~ Palak A's Proje...

▶ 👤 ~ Paul F's Projects

▶ 👤 ~ Peter O's Project

▶ 👤 ~ Shelby N's Proj...

▶ 👤 ~ Stefanie R's Pr...

▶ 👤 ~ Victoria S's Proj...

▶ 👤 AI-driven Proj Ma...

▶ 👤 Cardiology Appli...

▶ 👤 Demo Project 2

▶ 👤 Epic SlicerDicer I...

▶ 👤 Health Status 🟢...

▼ 👤 Laurel COVID Ho...

▼ 📁 Get Started

▶ 📁 Laurel CO...

📁 Laurel COVID Hospital Project

?

📄 Actions ▾

🗑️

	Name	Sharing	Last Update
📄 ☆	📁 Source She...	Workspace	31 minutes ago
📄 ☆	🕒 Project Das...	Workspace	27 minutes ago

Create ▾

📎

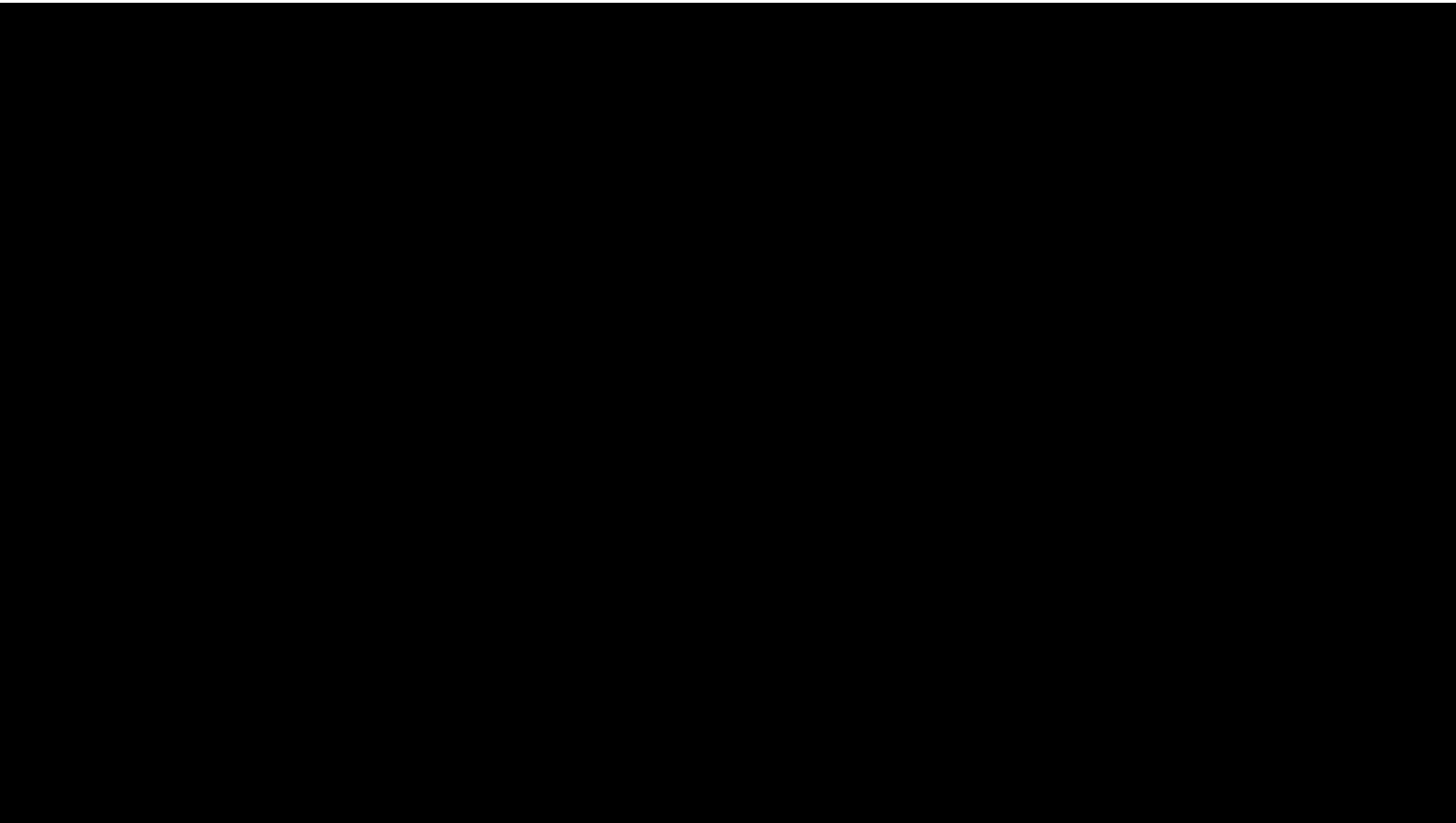
💬

👤 Share

Workspace Shared To

👤

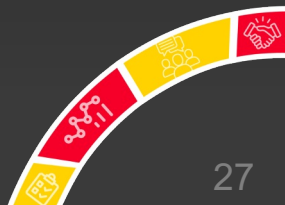
Tim Morgan
Owner



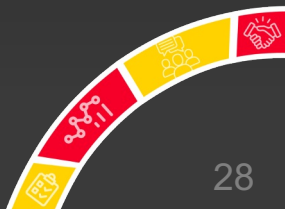
Key principles

to moving fast with precise execution...

1. *Clear vision & pure alignment*
2. *Tailored tools & streamlined processes*
3. Every day is a GLRA



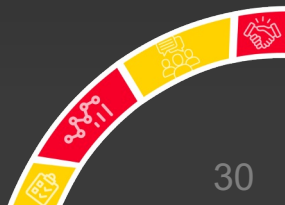
Go-Live Readiness Assessments (GLRA)

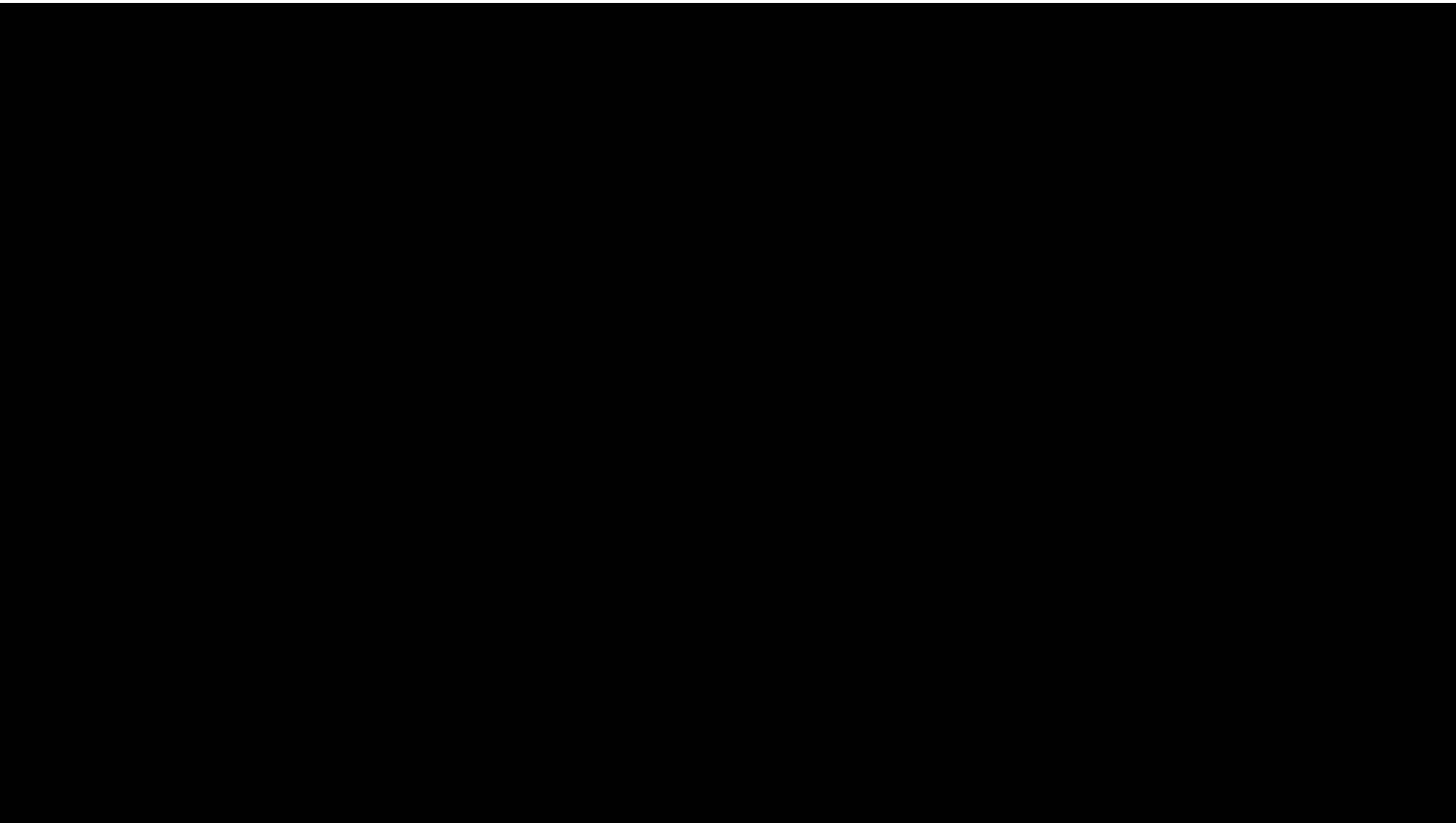


	Show-stopper?	Initiatives / Service Lines	-21d Status 🔒 ⓘ	-14d Status 🔒	-7d Status 🔒	-3d Status	-0d Status	Operational Owner	Action Items (What's needed to get to 'Green'?..)
259	🚩	📁 Clinical Areas							
260	🚩	+ Pharmacy	●	●	●	●	●	Donald Duck	Hood sign off
276	🚩	+ Lab	●	●	●	●	●	Mickey Mouse	Media for testing
297	🚩	+ Transfusion Services / Bloc	●	●	●	●	●	Goofy	
311	🚩	+ Radiology	●	●	●	●	●	Daisy Duck	Contract sign off
333	🚩	+ Cardiology	●	●	●	●	●	Minnie Mouse	
350	🚩	+ Infection Control	●	●	●	●	●	Pete	PPE equipment
364	🚩	+ Pulmonary Function Testing	●	●	●	●	●	Daffy Duck	
377	🚩	+ EEG	●	●	●	●	●	Bugs Bunny	
392	🚩	+ Nutritional Services	●	●	●	●	●	Tweetie Bird	
408	🚩	+ Dialysis	●	●	●	●	●	Wylie Coyote	
421	🚩	+ Respiratory Therapy	●	●	●	●	●	Road Runner	
436	🚩	+ Palliative Care	●	●	●	●	●	Elmer Fudd	
449	🚩	+ Pastoral Care	●	●	●	●	●	Daisy Duck	
464	🚩	+ Wound Care (Inpatient)	●	●	●	●	●	Pete	
479	🚩	+ Care Management / Utiliza	●	●	●	●	●	Minnie Mouse	

The Key C's ...

- Clear
- Concise
- Categorize
- Coordinated
- Comprehensive

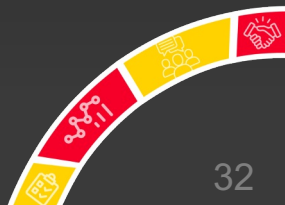




Key principles

to moving fast with precise execution...

1. Clear vision & pure alignment
2. Tailored tools & streamlined processes
3. Every day is a GLRA





≡ All Sections

THE BALTIMORE SUN

Subscribe

Log in



eNewspaper

Latest Headlines

Sports

News Obituaries

Death Notices

Things To Do

Opinion

Weather

TRENDING:

🇺🇸 Voter guide

🎵 Baltimore weekend best bets

✅ Reader poll: Baltimore's direction

🚧 Key Bridge collapse coverage

🐎 Preakness coverage



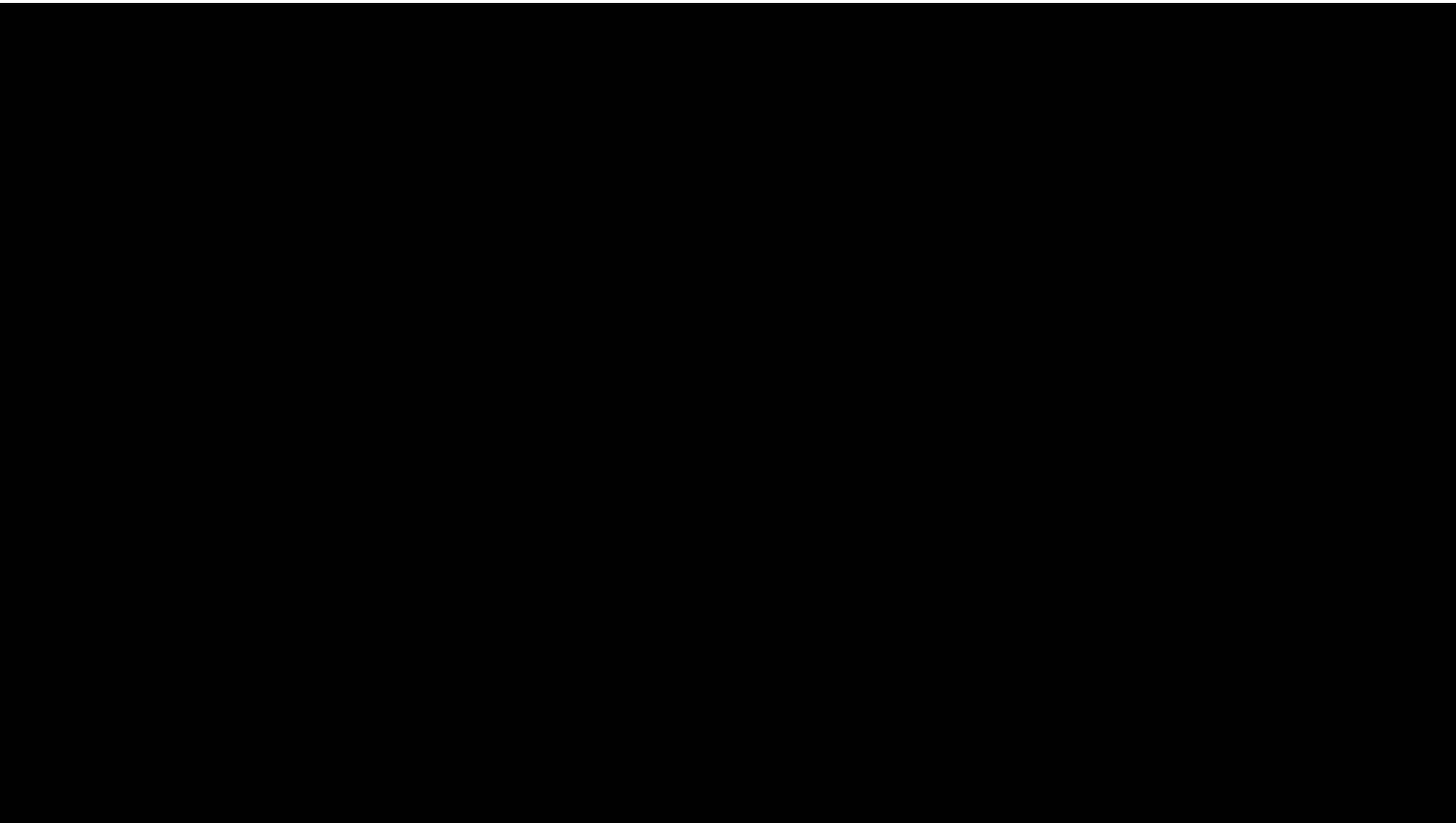
NEWS > POLITICS

As coronavirus spreads, Maryland officials reopen Laurel hospital to prepare for surge of patients

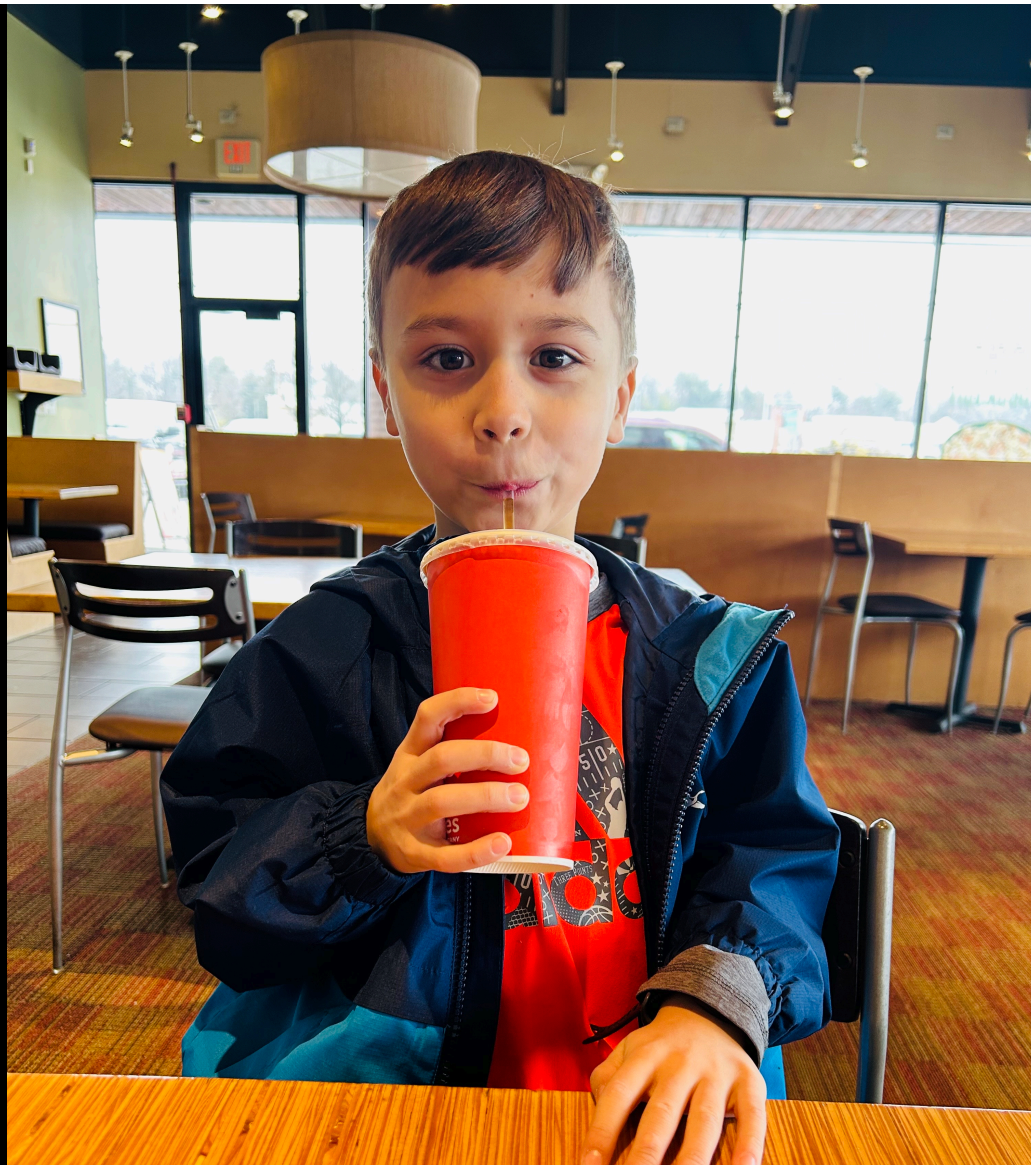


By LUKE BROADWATER and PAMELA WOOD

PUBLISHED: April 22, 2020 at 6:05 p.m. | UPDATED: April 23, 2020 at 10:02 p.m.









PROJECT MANAGEMENT
CENTER FOR EXCELLENCE

A.J. CLARK SCHOOL OF ENGINEERING
Civil & Environmental Engineering Department

Questions & Evaluation

Evaluate Session:



Contact Information:

Tim Morgan

[linkedin.com/in/timothy-morgan](https://www.linkedin.com/in/timothy-morgan)

www.timothymorgan.me

