

MAY 9-10, 2019

PROJECT MANAGEMENT SYMPOSIUM



TURNING KNOWLEDGE
INTO PRACTICE



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JOHN H. CABLE
Director
Project Management
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Welcome to the national capital region’s premier Project Management Symposium. This sixth annual event has attracted more than 60 speakers from throughout the Washington—Baltimore metropolitan area, as well as from around the world.

It is our privilege to provide this venue for stimulating discussions and idea-sharing to over 430 project management professionals to advance the state-of-the-art in the management of projects.

Supporting the theme “Turning Knowledge into Practice,” practitioners and academics will enjoy the opportunity to share experiences, gain knowledge, meet leading international experts, and strengthen their professional networks. Symposium participants will gain insights into how the project management field is changing as they delve into focus areas such as People in Projects, Agile/IT, Integrated Program Management, Federal Programs, Disaster Resilience, Stakeholder Management Enterprise PMOs, and more.

Thank you to all of our sponsors! Funding to develop and deliver the symposium each year comes from attendee registration and sponsorship fees. After covering event expenses, any remaining funds are used to provide scholarships to students pursuing a degree in project management.

Next year’s event has been scheduled for May 7–8, 2020 so be sure to mark your calendar! Thank you for joining with us to make this event an exciting and thought-provoking exchange of ideas.

Sincerely,

John H. Cable

AGENDA AT A GLANCE

THURSDAY, MAY 9

- 7:30 Registration and Coffee
- 8:30 Welcome
- 8:45 Karen Richey
US GOVERNMENT ACCOUNTABILITY
OFFICE (GAO) BEST PRACTICE GUIDES
- 9:45 Morning Sessions
- 11:30 Lunch
- 12:00 Eric Letvin
OPPORTUNITIES FOR RESILIENCY IN THE
PRE- AND POST-DISASTER ENVIRONMENT
- 1:15 Early Afternoon Sessions
- 2:30 Elyse Roeder
BUILDING THE U.S. COAST GUARD
HEADQUARTERS ON A NATIONAL HISTORIC
LANDMARK
- 3:45 Late Afternoon Sessions
- 5:30 Networking Reception

FRIDAY, MAY 10

- 7:30 Registration and Coffee
- 8:00 Wanda Peters
PERFORMANCE MANAGEMENT – SHOULD
WE MANAGE TO A SINGLE DATA POINT? A
NASA/GODDARD SPACE FLIGHT CENTER
PERSPECTIVE
- 9:15 Morning Sessions
- 11:00 Snack Break
- 11:30 Late Morning Sessions
- 1:15 Lunch
- 1:45 Jack Moran
LEVERAGING BIM/VDC & TECHNOLOGY TO
SUPPORT PROJECT BEST PRACTICES
- 2:45 Closing Comments and
Door Prizes



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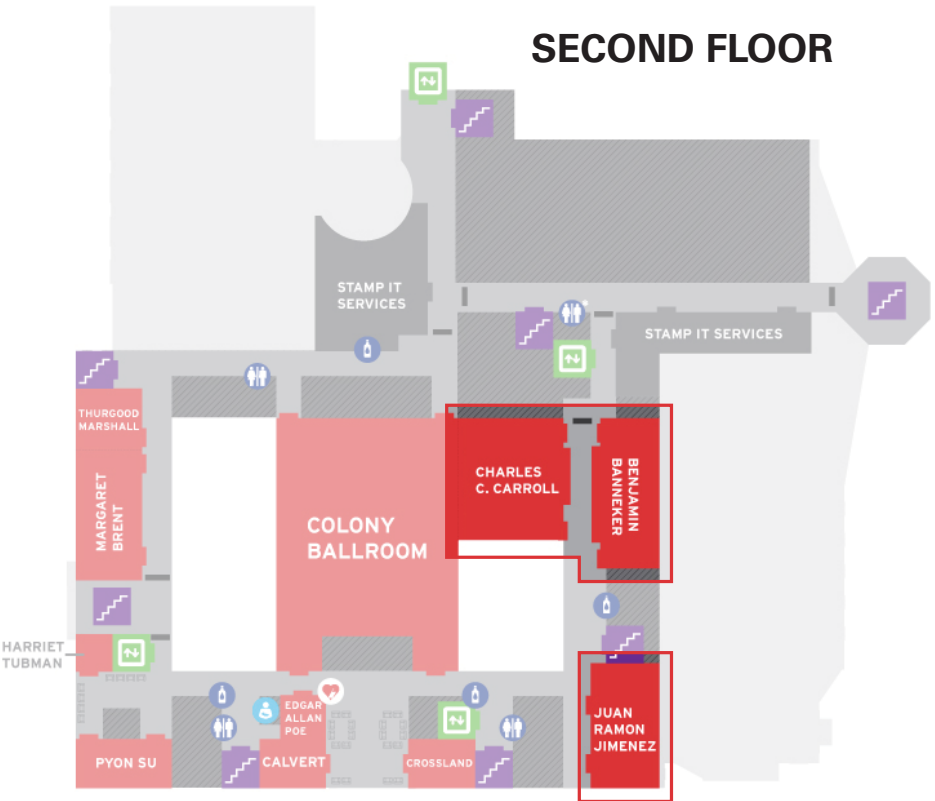
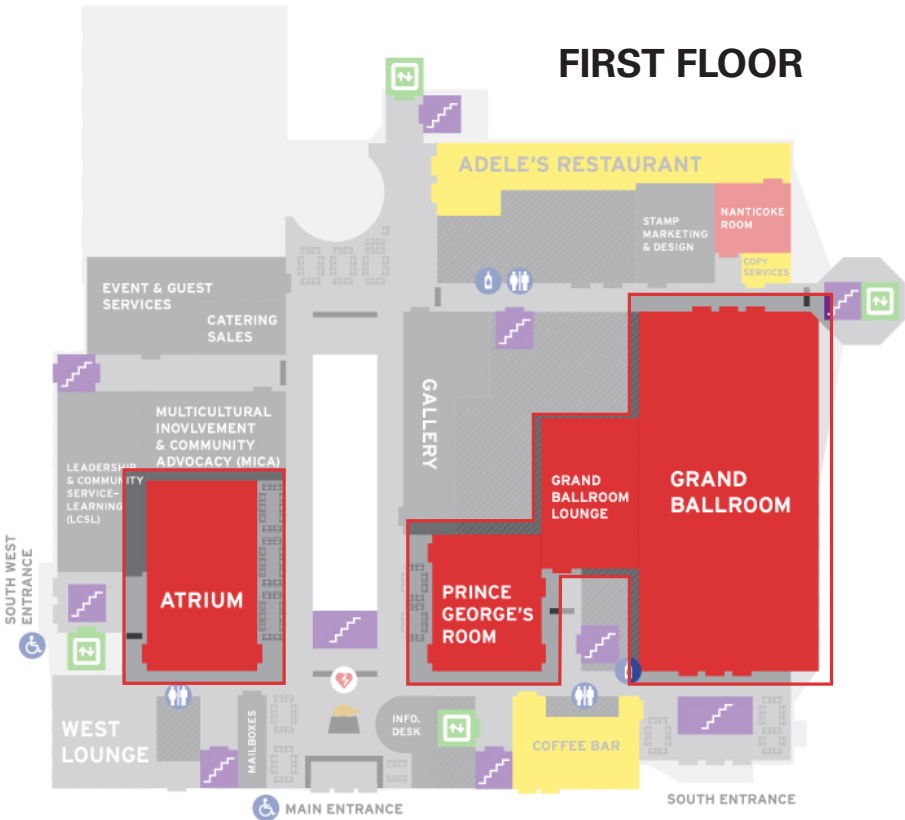
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THURSDAY
MORNING

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7:30 Registration & Coffee

8:30 Welcome

Featured Speaker

8:45 KAREN RICHEY

NAVAL POSTGRADUATE SCHOOL

US Government Accountability Office (GAO) Best Practice Guides

Karen Richey is a senior Lecturer at the Naval Postgraduate School (NPS) in Monterey, California. Prior to joining NPS in 2018, Karen was an Assistant Director for the Applied Research and Methods Team at the GAO. During her almost 20 years at GAO, Karen was responsible for performing cost, schedule, and Earned Value Management analyses to support audit findings on a wide range of government programs.

Strategic and Business Management

Track	People in Projects: Leadership	Agile & IT
Room Moderator	Atrium (1107) Jocelyn Davis	Prince Georges (1211) Sean Phillips
9:45 -10:15	Gallup Report: Thriving Strengths-based Leaders STEPHEN SHIELDS Leadership Session ends at 11:25	Enhancing Agile with Design Thinking PAMELA ARMSTRONG Strategic & Business
10:20 -10:50		Agile Architecture Construct in Support of Civilian Federal Government IT Projects PAMELA MISURACA Technical
10:55 -11:25		Helping the PMO and Agile Play Nice Together STUART LESLEY & YANLIN LIU Technical

Stakeholder Management	Federal Programs*	Disaster Resilience
Benjamin Banneker (2212) Miroslaw Skibniewski	Charles Carroll (2203) Shana Webster-Trotman	Juan R. Jimenez (2208) Greg Baecher
PM 101: Subtle Ways To Improve Efficiency, Boost Productivity, And Foster Creativity SARAH HOBAN Technical	Implementing the Program Management Improvement Accountability Act LATANYA ANDERSON, ROBERT FAULK, AND ROBERT ROVINSKY Strategic & Business	Post Disaster Project Management GREGORY BAECHER Leadership
It's Time to Re-Engineer the Owner/Contractor Relationship on Capital Projects! JEANNETTE TERRY Leadership	The Role of Senior Leaders in Assuring Project Management Success ROBERT ROVINSKY Leadership	Stepping Safely into the Unknown – Project Management in a VUCA Environment MARK REESON Strategic & Business
Servant Leadership UMA HIREMAGALUR Leadership	Leveraging Best Practices and Lessons Learned in Federal Program and Project Management TODD ARCHER AND ROBERT SPECTOR Strategic & Business	Carbon Neutrality, Resiliency, Program Management ROBERT SCHMITZ Strategic & Business

11:30 Lunch

Featured Speaker

12:00 ERIC LETVIN

FEDERAL EMERGENCY
MANAGEMENT AGENCY (FEMA)

Opportunities for Resiliency in the Pre- and Post-Disaster Environment

Mr. Letvin serves as the Federal Emergency Management Agency's (FEMA) Deputy Assistant Administrator for Mitigation. Mr. Letvin directs FEMA's pre- and post-disaster mitigation programs that support sustainable, disaster-resilient communities, to avoid or reduce the loss of life, property, and financial impacts of natural hazards.

Strategic and Business Management

*The Federal Programs track was developed in collaboration with the Federal Program and Project Management Community of Practice.



Sessions are marked with the type of PDUs you can earn for each of the PMI Talent Triangle® skills: **Technical Project Management**, **Leadership**, and **Strategic and Business Management**.

i MORE INFO

Detailed schedule and PDU Information available at: pmsymposium.umd.edu

Track	People in Projects: Management	Agile & IT
Room Moderator	Atrium (1107) Jocelyn Davis	Prince Georges (1211) Sean Phillips
1:15 -1:45	Managing and Leading Millennials JOSEPH LAUNI <i>Leadership</i> <i>Session ends at 2:20</i>	It's No Longer Enough To Simply Be Agile JOHNNY MORGAN <i>Technical</i>
1:50 -2:20		Becoming Agilely Innovative STEVE PALMER <i>Strategic & Business</i>
2:30	Featured Speaker ELYSE ROEDER CLARK CONSTRUCTION GROUP, LLC	

Stakeholder Management	Federal Programs*	Risk Management
Benjamin Banneker (2212) Miroslaw Skibniewski	Charles Carroll (2203) Shana Webster-Trotman	Juan R. Jimenez (2208) Greg Baecher
The Project Stakeholder Analysis Process AURANGZEB KHAN <i>Leadership</i>	How to Get More from Your Performance Data with Microsoft's PowerBI SUSAN HOSTETTER AND JOHN WHITE <i>Strategic & Business</i>	What is Lurking in Your Project Forecasts? THOMAS POLEN <i>Technical</i>
Managing Your Stakeholders Leads to Project SUCCESS MYLES MILLER <i>Strategic & Business</i>	Capturing Costs and Value of Research Products ANNE JOHNSON <i>Technical</i>	The Relation Between Risk Management and Project Success MARIA PAPADAKI <i>Technical</i>
Building the U.S. Coast Guard Headquarters on a National Historic Landmark Elyse Roeder, LEED AP, has worked with Clark Construction Group, LLC for over 10 years, where she currently serves in the role of Senior Project Manager. Elyse plans, monitors, and supervises on-site construction engineering and administration activities, and advises on preconstruction for some of Clark's most complex projects in the Mid-Atlantic region. <i>Leadership</i>		

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Track	People in Projects: Management	Agile & IT
Room Moderator	Atrium (1107) Jocelyn Davis	Prince Georges (1211) Sean Phillips
3:45 -4:15	Human Resource Management in Project Management: Exploring the Conceptual Landscape RAVIKIRAN DWIVEDULA <i>Leadership</i>	Lean Essentials: Improving How We Work ALAN ZUCKER <i>Technical</i>
4:20 -4:50	Deloitte Workplace Experience JOHN FORSYTHE <i>Leadership</i> <i>Session ends at 5:25</i>	Agile at Scale Panel Discussion JOHN JOHNSON, SEAN PHILLIPS, ROBIN PULVERENTI, AND ROBERT WARREN <i>Technical</i> <i>Session ends at 5:25</i>
4:55 -5:25		
5:30	Networking Reception in Grand Ballroom	



Enterprise PMOs	Federal Programs*	Construction Management (BIM)
Benjamin Banneker (2212) Miroslaw Skibniewski	Charles Carroll (2203K) Shana Webster-Trotman	Juan R. Jimenez (2208) Ken O’Connell
Successful Project Management in a Low Authority Environment JOSEPH LUKAS <i>Leadership</i>	Panel: Federal Project Management Training LATANYA ANDERSON, ROBERT FAULK, EMILY FERGUSON, SCOTT HINE, TIM WHALEN <i>Strategic & Business</i>	BIM for Facilities Management — Utopia vs Reality SAURABH GANGWAR <i>Technical</i>
You Can Advocate for Change Management Best Practices SARAH KASELL <i>Leadership</i>	Panel: Certification for Federal Program/Project Managers LATANYA ANDERSON, LAURA BROWN, PRICILLA BUMBACA, ROBERT FAULK <i>Strategic & Business</i>	1. Risks, limitations and value of AI and Big Data in Construction management <i>Technical</i> 2. Financial Impact of Un-manned Systems, and AI <i>Strategic & Business</i>
Stakeholder Involvement: How Do I Involve My Stakeholders Best in an Agile Environment? JAAP DEKKINGA <i>Strategic & Business</i>	<i>Session ends at 5:25</i>	MINA AFSHAR, SHAHAB MOEINI AND AZZEDDINE OUDJEHANE

SYMPOSIUM SPEAKERS TO BE FEATURED IN PM POINT OF VIEW® PODCAST

Highlights from symposium sessions and keynote speakers will be featured in three upcoming PM Point of View® episodes. Hosted by Kendall Lott, PM Point of View® is an audio podcast that looks at project management from all the angles. Each hour-long episode focuses on a specific aspect of Project Management. PMP®s can earn a PDU in one area of the PMI® Talent Triangle – Leadership, Strategic, or Technical – for each episode.

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*The Federal Programs track was developed in collaboration with the Federal Program and Project Management Community of Practice.

FRIDAY
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2019

7:30 Registration & Coffee

Featured Speaker

8:00 WANDA PETERS

NASA

GODDARD SPACE FLIGHT CENTER

Performance Management – Should We Manage to a Single Data Point?
A NASA/Goddard Space Flight Center Perspective
The Flight Projects Directorate at NASA's Goddard Space Flight Center (GSFC) will share how performance management metric-based tools help achieve mission success.
[Strategic & Business](#)

Track	People in Projects: Management	Integrated Program Management
Room Moderator	Atrium (1107) Jocelyn Davis	Prince Georges (1211) Barbara Phillips
9:15 -9:45	QuickTips for Improving Your Conflict Resolution Skills JEANNETTE TERRY Leadership	Improving Your PMOs Worth Though Customer Engagement and Enlightenment SCOTT HINE Leadership
9:50 -10:20	Change Management – Moving from Problem Solving to Appreciative Inquiry JULIE DESOT Leadership	Optimizing Decision Making – Facility Lifecycle Considerations SCOTT HIGGINS Strategic & Business
10:25 -10:55	MIND GAMES:The art and science of highly motivated and top performing PMs JOHANNA QUINTERO AND RYAN ANDERSON Leadership	Project Manager Transition: A new skill set for managing large and complex projects RICHARD WYATT Leadership

Enterprise PMOs	Federal Programs*	Construction Management (BIM)
Benjamin Banneker (2212) Miroslaw Skibniewski	Charles Carroll (2203K) Shana Webster-Trotman	Juan R. Jimenez (2208) Ken O’Connell
Building an Enterprise PMO from the Ground Up:The RDU Airport Experience KENNETH PERRY Strategic & Business	PPM System Implementation and Deployment — A Case Study MUHAMMAD SHAHZAD AND DEREK WINOGRADOFF Technical	Responsibility for Minimizing Construction Material Waste OLABODE OGUNMAKINDE Technical
Creating a Project Mgmt. Center of Excellence — PMO Resource Mgmt. CODY MORTIMER AND MARC PORTNER Strategic & Business	Engaging with Industry for Optimal Project Results KRISTA SWEET Leadership	Sustainable Construction Best Practices, and First LEED Platinum Hotel Case Study NEIL SCHULMAN Technical
I have Empirical Evidence that my Project is more Important than yours, and other Prioritization Myths JIM FURFARI Strategic & Business	The PM Can’t Do It Alone! BIANCA ROBERSON AND TIM WHALEN Strategic & Business	Applying Choosing-By-Advantage for Selecting Sched.Technique in Elevated Urban Highway Projects CHARLES IGWE Technical



Sessions are marked with the type of PDUs you can earn for each of the PMITalentTriangle® skills:[Technical Project Management](#), [Leadership](#), and [Strategic and Business Management](#).

i MORE INFO

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FRIDAY SCHEDULE | 13

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i MORE INFO

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Track	People in Projects: Learning	Integrated Program Management
Room Moderator	Atrium (1107) Jocelyn Davis	Prince Georges (1211) Barbara Phillips
11:30 -12:00	Bridging Organizational Divides BRUCE GAY <i>Strategic & Business</i>	Performance Data Analysis You Can Use BARBARA PHILLIPS & CECE DANIELS-HARROD <i>Technical</i>
12:05 -12:35	Negotiating Anything to SUCCESS!!! MYLES MILLER <i>Strategic & Business</i> <i>Session ends at 1:10</i>	Integrated Project Management Scorecard ANTHONY BONE <i>Technical</i>
12:40 -1:10		Organizing Teams Around Emerging Technology STEPHEN WOODRING <i>Leadership</i>
1:15	Lunch	
1:45	Featured Speaker JACK MORAN MANAGER, VIRTUAL DESIGN & CONSTRUCTION, CONSIGLI CONSTRUCTION CO., INC.	
2:45	Closing Comments and Adjourn	

Enterprise PMOs	Federal Programs*	Construction Management (BIM)
Benjamin Banneker (2212) Miroslaw Skibniewski	Charles Carroll (2203K) Shana Webster-Trotman	Juan R. Jimenez (2208) Ken O’Connell
Building High Performance Enterprise PMOs AMIR AL-NIZAMI <i>Leadership</i>	Developing Both Tolerance & Appetite for Risk in a Federal Organization JACKI PONTI-LAZARUK <i>Strategic & Business</i>	Beyond Agile: Construction Cost Minimization HOKOB AVETISYAN <i>Strategic & Business</i>
Ensuring Success in Delivering Project Management System for Agency Owner PRATHMESH MEHTA <i>Technical</i>	Panel Discussion: Real Program Managers of the Federal Government LATANYA ANDERSON, SCOTT HINE, ROBERT MCMANMON, AND BIANCA ROBERSON <i>Strategic & Business</i>	How to Recognize Project Failures and Initiate Project Recovery JAMES ROESSLING AND SHIVEN SOMPURA <i>Technical</i>
Managing for Meaningful Outcomes CHARLES CHANDLER <i>Strategic & Business</i>	<i>Panel session ends at 1:10</i>	The Good, the Bad, and the Ugly: Lessons Learned on CM@Risk for Owners STEPHEN PANCHAM AND KEVIN WILLS <i>Technical</i>
Leveraging BIM/VDC & Technology to Support Project Best Practices Jack oversees Consigli’s Virtual Design & Construction (VDC) Group, including Building Information Modeling (BIM) and Innovation. Jack and his team are actively involved in many of Consigli’s projects leveraging intelligent, data-rich 3D building models, virtual and augmented reality, and other technologies, allowing project teams to build smarter, more efficiently, and more safely. <i>Strategic & Business</i>		

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Karen Richey
Senior Lecturer at the Naval Postgraduate School

US Government Accountability Office (GAO) Best Practice Guides

KAREN RICHEY IS A SENIOR LECTURER AT THE NAVAL POSTGRADUATE SCHOOL (NPS) IN MONTEREY, CALIFORNIA. IN THIS POSITION, she teaches students best practices related to cost estimating, scheduling, earned value management, technology readiness and Agile development methods. Prior to joining NPS in 2018, Karen was an Assistant Director for the Applied Research and Methods Team at the Government Accountability Office (GAO). During her almost 20 years at GAO, Karen was responsible for performing cost, schedule, and Earned Value Management analyses to support audit findings on a wide range of government programs. Certified by the National Defense University as a

Chief Information Officer (CIO), Karen is also Level-III certified in the field of cost estimating and financial management. She has 28 years of experience in the fields of cost estimating, scheduling, and EVM analysis.

Before joining the GAO, Karen was a cost analyst for the Department of the Navy where she performed earned value management and developed independent cost estimates for major weapon programs and automated information systems. Karen holds a Bachelor of Science degree in Statistics and Mathematics from the University of South Carolina and a Master's degree in Cost Estimating and Analysis from the Naval Postgraduate School (NPS). In the past few years, she has developed and delivered training classes for auditors on cost estimating, scheduling, and EVM as well as co-authoring articles in The INTOSAI IT Journal and the Navy Comptroller Magazine. She has also taught Masters level classes at NPS after completing her degree.



Eric Letvin
Deputy Assistant Administrator for Mitigation for Federal Emergency Management Agency

Opportunities for Resiliency in the Pre- and Post-Disaster Environment

MR. LETVIN SERVES AS THE FEDERAL EMERGENCY MANAGEMENT AGENCY'S DEPUTY ASSISTANT ADMINISTRATOR FOR MITIGATION. Mr. Letvin directs FEMA's pre- and post-disaster mitigation programs that support sustainable, disaster-resilient communities, to avoid or reduce the loss of life, property, and financial impacts of natural hazards. These programs include the Hazard Mitigation Grant Program, the Pre-Disaster Mitigation Grant Program, the Flood Mitigation Assistance grants, the Floodplain Management component of the National Flood Insurance Program (NFIP), and the

Community Rating System under the NFIP. In addition, Mr. Letvin leads the hazard mitigation disaster workforce cadre and overall disaster operations for the Federal Insurance and Mitigation Administration. Mr. Letvin was appointed to the Senior Executive Service in 2016.

Prior to joining FEMA, Mr. Letvin was the Director of Hazard Mitigation and Risk Reduction Policy with the National Security Council, The White House. He coordinated the development and effective delivery of mitigation capabilities identified in the National Preparedness Goal and advised the President in the mitigation mission area. Mr. Letvin led inter-agency efforts to develop Executive Orders which resulted in the resiliency of the built environment to flood, earthquake and wildfire hazards. Prior to serving at the National Security Council, Mr. Letvin was the Disaster and Failure Studies Program Director within the National Institute of Standards and Technology's (NIST) Engineering Laboratory.

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16 | FEATURED SPEAKERS

FEATURED SPEAKERS | 17



Elyse Roeder
LEED AP for Clark Construction

Building the U.S. Coast Guard Headquarters on a National Historic Landmark

ELYSE ROEDER, LEED AP, HAS WORKED WITH CLARK CONSTRUCTION FOR OVER 10 YEARS, WHERE SHE CURRENTLY SERVES IN THE ROLE OF SENIOR PROJECT MANAGER. ELYSE PLANS, MONITORS, AND SUPERVISES ON-SITE CONSTRUCTION ENGINEERING AND ADMINISTRATION ACTIVITIES, AND ADVISES ON PRECONSTRUCTION FOR SOME OF CLARK'S MOST COMPLEX PROJECTS IN THE MID-ATLANTIC REGION. MOST RECENTLY, ELYSE HAS WORKED AS THE SENIOR PROJECT MANAGER ON THE BORO MIXED-USE DEVELOPMENT IN TYSON'S CORNER, OVERSEEING OPERATIONS ON A 140-UNIT CONDOMINIUM TOWER WITH EXTENSIVE UTILITY COORDINATION. ELYSE'S EXPERTISE IN COORDINATING WITH DESIGN TEAMS AND MANAGING EFFORTS ON DESIGN/BUILD PROJECTS

WAS CRITICAL TO THE SUCCESSFUL DELIVERY OF THE WHARF PHASE 1, WHERE SHE LED INITIATIVES IN APPROACHING SPECIAL PROJECT CHALLENGES FOR THE 500-UNIT APARTMENT BUILDING AND LARGE, ACOUSTICALLY-ISOLATED MUSIC VENUE, THE ANTHEM. SHE SIMILARLY MANAGED A COMPLEX COMBINATION OF PROJECT SCOPE ITEMS ON THE DESIGN/BUILD UNITED STATES COAST GUARD HEADQUARTERS, WHERE SHE WAS RESPONSIBLE FOR COST ESTIMATING AND DESIGN MANAGEMENT, AS WELL AS OVER ONE MILLION SQUARE-FOOT OF TENANT FIT-OUT AND THE CONSTRUCTION OF THE CENTRAL UTILITY PLANT. ELYSE HOLDS A BACHELOR'S DEGREE IN CIVIL ENGINEERING FROM THE UNIVERSITY OF MARYLAND AND IS A LEED ACCREDITED PROFESSIONAL.



Wanda Peters
Deputy Director for Planning and Business Management in the Flight Projects Directorate (FPD) at NASA Goddard Space Flight Center

Performance Management – Should We Manage to a Single Data Point? A NASA/ Goddard Space Flight Center Perspective

DR. WANDA PETERS SERVES AS THE DEPUTY DIRECTOR FOR PLANNING AND BUSINESS MANAGEMENT IN THE FLIGHT PROJECTS DIRECTORATE (FPD) AT NASA GODDARD SPACE FLIGHT CENTER. IN HER ROLE, SHE SERVES AS THE PRINCIPAL OPERATING OFFICIAL FOR THE DIRECTORATE IN PLANNING AND DEVELOPING MANAGEMENT PROCESSES AND BUSINESS STRATEGIES.

Wanda manages all directorate matters related to business, project planning and control, resource management, organizational staffing, workforce development, diversity and equal opportunity, and physical assets.

Wanda's professional development and career have progressed through the following positions: research scientist, aerospace engineer, engineering discipline lead, product team lead, Principal Investigator, technology development team lead, group manager, Contract Officer's Representative (COR), Source Evaluation Board (SEB) Chair, Assistant Division Chief, Associate Division Chief, and Associate Director.

She is a Senior Executive Fellow and graduate of the Harvard Kennedy School of Government, a BS in Biology from the UMD, Eastern Shore; a Bachelor of Engineering from Catholic University, and a Master of Engineering Management and a PhD in Systems Engineering from George Washington University.

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Jack Moran
Manager, Virtual Design & Construction, Consigli Construction Co., Inc.

Leveraging BIM/ VDC & Technology to Support Project Best Practices

JACK OVERSEES CONSIGLI’S VIRTUAL DESIGN & CONSTRUCTION (VDC) GROUP, INCLUDING BUILDING INFORMATION MODELING (BIM) AND INNOVATION. JACK AND HIS TEAM ARE ACTIVELY involved in many of Consigli’s projects leveraging intelligent, data-rich 3D building models, virtual and augmented reality, and other technologies, allowing project teams to build smarter, more efficiently, and more safely.

Jack has over 25 years of experience and is proficient in Revit, NavisWorks, and AutoCAD among other software platforms to provide a full range of VDC services to our clients. During both pre-construction and construction, Jack and his team support

the project by responding to the VDC requirements established with the client and design team and provide alternative solutions via the company’s technology platform.

Jack holds a bachelor’s degree in Architecture from Boston Architectural College and an associate’s degree in Architectural & Building Engineering from Vermont Technical College. Jack is also a LEED Accredited Professional, OSHA 10-Hour Certified, and a Board Member of the American Institute of Architects, Central Massachusetts Chapter.

PROFESSIONAL DEVELOPMENT HOURS

Session	Thurs. May 9, 2019	Fri. May 10, 2019
Morning Featured Speaker	1	1
Morning Sessions	1.5	3
Lunch Featured Speaker	1	1
Early Afternoon Sessions	1	N/A
Afternoon Featured Speaker	1	N/A
Late Afternoon Sessions	1.5	N/A
Daily Totals	7	5
Total PDUs	12	

**Detailed instructions on reporting PDUs available at:*
<http://pmsymposium.umd.edu/pm2019/professional-development-hours>

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Bethel Abate
Master of Engineering Graduate, May 2012
Project Engineer, DC Water



“I have a BS in Civil Engineering but I realized having a project management background is just as important to advance my career. The Master of Engineering in Project Management program was the perfect match since it provided project management skills while keeping my technical background in mind. My degree has opened up many opportunities for me.”

Maryam Dadabhoy
Master of Engineering Graduate, May 2017
Civil Engineer, HDR, Inc.



“The real life application of the content in which the courses were taught is the most meaningful aspect of UMD’s Project Management Program. I have used something from every class that I took in the program at some point in my career.”

Daniel “Keith” Thompson
Master of Engineering Graduate, May 2011
AST-Technical Manager, NASA



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