



PROJECT MANAGEMENT  
CENTER FOR EXCELLENCE

A.J. CLARK SCHOOL OF ENGINEERING  
Civil & Environmental Engineering Department



# ROLE OF THE AUDITOR (OR, “WHY WE ARE HARASSING YOU”)

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*2020 Project Management Symposium*

# Who are the Auditors?

- Government Accountability Office
  - Legislative branch; reports to Congress
  - Individual agencies or cross-cutting issues
- Inspectors General
  - Executive branch; reports to Department Heads and Congress
  - Focused on agencies within a particular Department



Source: GAO. | [www.gao.gov](http://www.gao.gov)

# The Big Picture

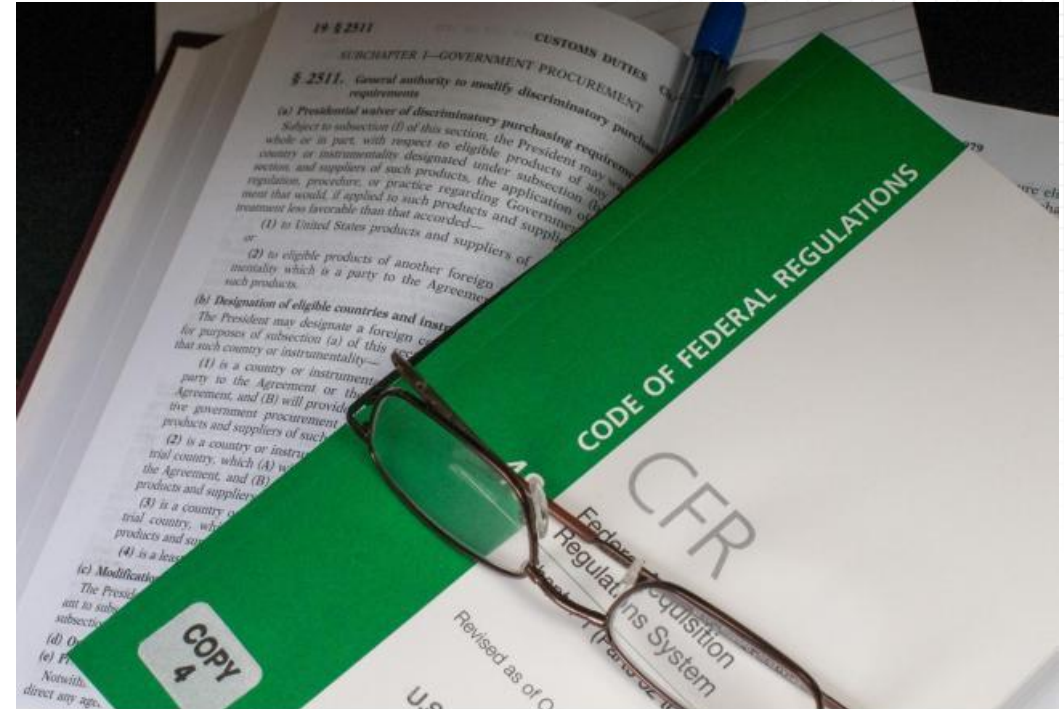
- Auditors are the eyes and ears of the taxpayers
- Seek to improve programs and operations through oversight
- Improve efficiency and effectiveness
- Make evidence-based recommendations



Source: GAO. | [www.gao.gov](http://www.gao.gov)

# Auditors Use Criteria to Assess Programs

- Criteria can include:
  - laws and regulations
  - agency policies or procedures
  - best practices
- Auditors use criteria specific to the program they are auditing
- Program officials are often familiar with the criteria auditors use



Source: GAO. | [www.gao.gov](http://www.gao.gov)



# Auditing 101 – How we get to Recommendations

- Criteria – What should be
- Condition – What is
- Cause – Why is the condition happened
- Effect – A problem and the significant of the condition not matching the criteria
- Recommendations – Target the cause, ameliorate a negative effect



# What Does an Auditor Want from You?

- Documents – descriptions of your program; the rules/policies under which it operates; status reports
- Data – data from an EVM system or other data sources used to track and monitor your program
- Interviews –auditors will want to ask questions after reviewing documents and data

# How can I help my Auditor? (Why would I want to?)

- Be Responsive
  - Respond as quickly as is reasonable. This allows the audit to proceed quickly and gets information to the Congress/Client more quickly.
- Be Forthcoming
  - Suggest documents or data that the auditor might find helpful. This can prevent the auditor coming back to request information later.



# Questions?

